

CA-PMI**Project Name:** FI\$Cal Project**OCIO Project #:** 8860-30**Department:** Finance**Revision Date:** 6/5/09**Status Report****Status Report – Project Manager to Sponsor****Current Status Report**

Questions	Yes/No	Cause	Impact	Action Required
1. Were recent milestones completed on schedule?	No	Several tasks such as conducting the IV&V and IPO procurements, finalizing the RFP, and conducting the SI procurement have been on hold pending completion of the project review by Grant Thornton, LLP.	Finalization of the solution RFP will be delayed based on the implementation of the project roadmap for moving forward.	Develop a new project schedule based upon Grant Thornton's recommendations that were adopted by the FI\$Cal Steering Committee. The new schedule development is in process.
2. Were any key milestones or deliverables rescheduled?	Yes	Several tasks such as conducting the IV&V and IPO procurements, finalizing the RFP, and conducting the SI procurement have been on hold pending completion of the project review by Grant Thornton, LLP.	The development and release of the Solutions RFP has been delayed.	Develop a new project schedule based upon Grant Thornton's recommendations that were adopted by the FI\$Cal Steering Committee. The new schedule development is in process.

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3. Was work done that was not planned?	Yes	The project review conducted by Grant Thornton, LLP, was not included in the last approved SPR.	The project review included project objectives, business requirements, governance and organization structure, sourcing strategy, and project implementation approach.	The project schedule will be revised based on planning for implementation of the recommendations from the Grant Thornton project review as adopted by the FI\$Cal Steering Committee.
4. Were there any changes to scope?	No			
5. Were tasks added that were not originally estimated?	Yes	The project review conducted by Grant Thornton, LLP, was not included in the last approved SPR.	The project review included project objectives, business requirements, governance and organization structure, sourcing strategy, and project implementation approach.	The project schedule will be revised based on planning for implementation of the recommendations from the Grant Thornton project review as adopted by the FI\$Cal Steering Committee.
6. Were any tasks or milestones removed?	No			
7. Were any scheduled tasks not started?	Yes	Several tasks such as conducting the IV&V and IPO procurements, finalizing the RFP, and conducting the SI procurement have been on hold pending completion of the project review by Grant Thornton, LLP.	Delay of the schedule represented in SPR #2.	The project schedule will be revised based on planning for implementation of the recommendations from the Grant Thornton project review as adopted by the FI\$Cal Steering Committee.

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8. Are there any new major issues?	Yes	Several tasks such as conducting the IV&V and IPO procurements, finalizing the RFP, and conducting the SI procurement have been on hold pending completion of the project review by Grant Thornton, LLP.	Delay of the schedule represented in SPR #2.	Develop a new project schedule based upon Grant Thornton's recommendations that were adopted by the FI\$Cal Steering Committee.
9. Are there any staffing problems?	Yes	The Project has not been able to fill or backfill some critical positions in the PMO, VMO, and Admin.	PMO - Reduced ability to control, monitor, track and report project activities. VMO - Reduced ability to develop supporting the solutions RFP and supporting contracts. Admin - reduced ability to support project hiring and budget administration. Project Partner staffing is also on hold pending approval of requested positions.	Development of a hiring plan is pending project approval of requested positions.

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Questions	Yes/No	Impact	Action Required
1. Will upcoming critical path milestones or deliverables be delayed?	Yes	Changes in the sourcing strategy and project implementation approach require substantial modifications to the RFP and development of a new SPR.	Develop a new project schedule based upon the Grant Thornton recommendations as adopted by the FI\$Cal Steering Committee. The new schedule development is in process.
2. Do any key milestones or deliverables need to be rescheduled?	Yes	Changes in the sourcing strategy and project implementation approach require substantial modifications to the RFP and development of a new SPR.	Develop a new project schedule based upon the Grant Thornton recommendations as adopted by the FI\$Cal Steering Committee. The new schedule development is in process.
3. Is there any unplanned work that needs to be done?	Yes	Changes in the sourcing strategy and project implementation approach require substantial modifications to the RFP and development of a new SPR.	Develop a new project schedule based upon the Grant Thornton recommendations as adopted by the FI\$Cal Steering Committee. The new schedule development is in process.
4. Are there any expected or recommended changes to scope?	No		
5. Are there any tasks not originally estimated that will need to be added?	Yes	Several of the Grant Thornton recommendations require new tasks such as procuring ERP Management Advisor, and conducting an RFI on requirements.	Develop a new project schedule based upon the Grant Thornton recommendations as adopted by the FI\$Cal Steering Committee. The new schedule development is in process.
6. Are there any tasks or milestones that should be removed from the plan?	No		
7. Are there any scheduled tasks whose start will likely be delayed?	Yes	Changes in the sourcing strategy and project implementation approach require substantial modifications to the RFP and development of a new SPR.	Develop a new project schedule based upon the Grant Thornton recommendations as adopted by the FI\$Cal Steering Committee. The new schedule development is in process.

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8. Are any major new issues foreseeable?	Yes	Details for implementing the Grant Thornton project roadmap, sourcing strategy, and implementation approach may result in issues which left unresolved could further delay the project.	A list of detailed decision points is being developed and these decisions will be coordinated through the issue and change control process.
9. Are any staffing problems anticipated?	Yes	The Project has identified staffing risks relative to key staff turnover and the unavailability of knowledgeable staff.	Develop and implement mitigation strategies.

Current Status and Accomplishments:*Describe deliverables completed and milestones met during **this reporting period**.*

- Steering Committee approved revisions to business objectives
- Forward FY09/10 Interagency Agreements (IAA) for review and approval
- Completed the May Report to the Legislature
- Completed the Grant Thornton project review
- Project Director hired

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Project Milestones: <i>List key milestones and their dates from the project schedule.</i>					
Milestone	Target Date	Forecast Date	Status	Cause & Impact to Implementation Date	Date Completed
Initial Planning •Convene Steering Committee •Conduct procurement for chart of accounts analysis and acquisition assistance	1/31/06		Complete		1/31/06
Chart of Accounts and Standards and Requirements Workshops •Analyze the existing Uniform Codes Manual •Develop a strategy for statewide chart of accounts and standards •Explore market alternatives •Develop business requirements	10/31/06		Complete		10/31/06
Special Project Report •Reevaluate project goals and statewide approach	11/30/06		Complete		11/30/06
Procurement •Develop Draft RFP	8/31/07		Complete		8/31/07
Memorandum of Understanding (MOU) •Complete MOU to provide the framework for the partnership of DOF, SCO, STO, and DGS in compliance with Budget Bill language	10/31/07		Complete		10/31/07
Special Project Report #2 •Develop SPR #2 at the direction of the Legislature in compliance with Budget Bill language	1/31/08		Complete		12/31/07

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Procurement • Finalize RFP based on direction from the Legislature	10/31/08	TBD	Project approach under review based upon Grant Thornton recommendations	Project is developing a schedule to determine detailed dates for development of the RFP	
Procurement • Conduct business based procurement for statewide software and system integrator services	10/31/09	TBD	Sourcing Strategy under review based on Grant Thornton recommendations	Project is developing a schedule to determine detailed dates for completion of the SI procurement	
SPR #3 • Complete SPR to report solution and updated costs • Review of SPR #3 by OCIO and LAO, and other authorizations as required	2/28/10	TBD	This milestone will now become SPR #4 based on the need to develop an additional SPR prior to release of the RFP	Project is developing a schedule to determine detailed dates for completion of the fit gap analysis	

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Variances Check the appropriate box for each project element listed below. Please describe the actions you plan to take for those items marked "Caution" or "Significant Variance".				
	On Plan <5%	Caution 5-10%	Significant Variance >10%	Action Required
Schedule				Can not be determined at this time as Project is currently developing a schedule to reflect the going forward strategy and incorporation of the Grant Thornton Project Approach.
Milestones			X	Develop a new SPR that incorporates the current going forward strategy for the FI\$Cal Project.
Deliverables			X	Significant deliverables such as the SI RFP have been delayed due to Grant Thornton review and Project will develop a revised RFP to incorporate Grant Thornton recommendations as adopted and defined by the Steering Committee and Change Control Board.
Resources (lower)			X	The current resource utilization is lower than projected. The Project is currently evaluating resource needs based upon Grant Thornton's Project Approach recommendations.
OneTime Cost (lower)			X	The current one-time costs are lower than projected. The Project is currently evaluating one-time costs based upon Grant Thornton's Project Approach recommendations.
Continuing Cost	X			The Project is currently evaluating continuing costs based upon Grant Thornton's Project Approach recommendations.

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Project Milestones: <i>List key milestones and their dates from the project schedule. Explain in issues section if a milestone's status is behind.</i>					
Milestone	Target Date	Forecast Date	Status	If Delayed, Impact to Implementation Date	Date Completed
Initial Planning •Convene Steering Committee •Conduct procurement for chart of accounts analysis and acquisition assistance	1/31/06		Complete		1/31/06
Chart of Accounts and Standards and Requirements Workshops •Analyze the existing Uniform Codes Manual •Develop a strategy for statewide chart of accounts and standards •Explore market alternatives •Develop business requirements	10/31/06		Complete		10/31/06
Special Project Report •Reevaluate project goals and statewide approach	11/30/06		Complete		11/30/06
Procurement •Develop Draft RFP	8/31/07		Complete		8/31/07
Memorandum of Understanding (MOU) •Complete MOU to provide the framework for the partnership of DOF, SCO, STO, and DGS in compliance with Budget Bill language	10/31/07		Complete		10/31/07
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Check the appropriate box for each project element listed below. Please describe the actions you plan to take for those items marked "Caution" or "Significant Variance".

* *Priority of schedule, scope, budget, and quality from Final Ranking established in the Priority Analysis*

	On Plan <5%	Caution 5-10%	Significant Variance >10%	Action Required
Schedule				Can not be determined at this time as Project is currently developing a schedule to reflect the going forward strategy and incorporation of the Grant Thornton Project Approach.
Milestones			X	Develop a new SPR that incorporates the current going forward strategy for the FI\$Cal Project.
Deliverables			X	Significant deliverables such as the SI RFP have been delayed due to Grant Thornton review and Project will developed a revised RFP to incorporate Grant Thornton recommendations as adopted and defined by the Steering Committee and Change Control Board.
Resources			X	The current resource utilization is lower than projected. The Project is currently evaluating resource needs based upon Grant Thornton's Project Approach recommendations.
One Time Cost			X	The current one-time costs are lower than projected. The Project is currently evaluating one-time costs based upon Grant Thornton's Project Approach recommendations.
Continuing Cost	X			The Project is currently evaluating continuing costs based upon Grant Thornton's Project Approach recommendations.

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Vital Sign	Variance	Value	Your Score
1. Customer Buy-In	High Degree of Buy-In	0	1
	Medium Degree of Buy-In	1	
	Low Degree of Buy-In	2	
2. Technology Viability	Strong Viability	0	0
	Medium Viability	1	
	Weak Viability	2	
3. Status of the Critical Path (delay)	<5%	0	2
	5% to 10%	1	
	>10%	2	
4. Cost-to-Date vs. Estimated Cost-to-Date (higher)	<5%	0	0
	5% to 10%	1	
	>10%	2	
5. High-Probability, High-Impact Risks	0 to 3	0	0
	4 to 6	1	
	>6	2	
6. Unresolved Issues (on time resolution)	On time	0	1
	Late with no impact	1	
	Late impacting the critical path	2	
7. Sponsorship Commitment	Fully engaged	0	0
	Partially engaged	1	
	Inadequate enagement	2	
8. Strategy Alignment	Strong alignment	0	1
	Partial alignment	1	
	Weak or no alignment	2	
	Strong	0	

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9. Value-to-Business	Medium	1	0
	Weak	2	
10. Vendor Viability (provide rationale for the rating in the field following the scorecard)	Strong	0	
	Medium	1	
	Weak	2	
11. Milestone Hit Rate (rate of achievement as planned)	>90% on time	0	1
	80-90% on time	1	
	<80% on time	2	
12. Deliverable Hit Rate (rate of production as planned)	>90% on time	0	1
	80-90% on time	1	
	<80% on time	2	
13. Actual vs. Planned Resources	>90% assigned and available	0	2
	80-90% assigned and available	1	
	<80% assigned and available	2	
14. Overtime Utilization (% of effort that is overtime)	<15%	0	0
	15-25%	1	
	>25%	2	
15. Team Effectiveness	Highly Effective	0	1
	Moderately Effective	1	
	Ineffective	2	
Total			10

Green = 0 - 8

Yellow = 9 - 19

Red = 20+

Vendor Viability Rating Rationale

The Project is in the planning phase and does not have an integration vendor.